

2012

The David A. Winston Health Policy Fellowship

The Fellowship commemorates the contributions and personal qualities of DAVID A. WINSTON who, for 20 years, played a significant role in shaping American health policy. Perhaps no one had a stronger influence on the issues that

fueled the healthcare revolution of the 1980s than he did. David Winston served as a bridge between the public sector, which he knew well from long experience, and the private sector, in which he deeply believed. He moved comfortably and skillfully in either world. His advice and counsel were sought and accepted by leaders in both sectors. His knowledge and integrity earned him the respect and trust of the healthcare community.

David Winston began his career as a health policy advisor to the California State Legislature. After serving with the medical program and as Chief Deputy Director of the California Department of Health, he joined the faculty of the University of Southern California School of Medicine, researching health services and policy analysis. He came to Washington in 1977 to serve as Minority Staff Director for the Senate Sub-Committee on Health and ultimately for the Senate Labor and Human Resources Committee. In 1980, David Winston was an important contributor to President Reagan's transition

strategy. He remained a consultant to the White House and was particularly influential in shaping the Administration's position of deregulation and competition in the health sector.

David Winston moved to the private sector in 1981, focusing his energy on organizing the private sector and demonstrating that it could effectively communicate with and positively impact the federal policy making process. He served as president of the National Committee for Quality Health Care. At the time of his death in 1986, David Winston was Senior Corporate Vice President and head of the Washington office of Voluntary Hospitals of America.

"David was the kind of person who made a tremendous contribution by working largely behind the scenes, but those who knew him were keenly aware of his central role."

~Ronald Reagan,
40th U.S. President

FELLOWSHIP OBJECTIVES

The objective of the DAVID A. WINSTON HEALTH POLICY FELLOWSHIP is to provide a unique opportunity to learn about the political system through direct exposure to public and private sector roles in health policy development. The Fellowship embodies Mr. Winston's commitment to the public/private partnership necessary for a high quality, market oriented healthcare system.



2008-2009 Fellows with Mark McClellan former commissioner of the FDA and former administrator of the Centers for Medicare and Medicaid Services

The Fellowship is sponsored by the DAVID A. WINSTON HEALTH POLICY FELLOWSHIP Board of Trustees and is administered in collaboration with the Association of University Programs in Health Administration (AUPHA).

The DAVID A. WINSTON HEALTH POLICY FELLOWSHIP is a 12-16 month postgraduate experience in Washington, D.C. The first portion of the Fellowship is a planned rotation of at least three months during which the Fellows will visit various centers of current health policy development at

the national level, and may include activities at nearby state capitals. During the final months, the Fellows will pursue a full-time placement with the guidance of the Board of Trustees, which is comprised of key policy makers from the private and public sectors. This program gives the Fellows the advantage of the Board's judgment and access, as well as an opportunity for personal initiative and exploration of a single issue.

THE PROGRAM

The DAVID A. WINSTON HEALTH POLICY FELLOWSHIP is a unique opportunity in that the program includes systematic exposure to organizations, associations, and coalitions in the private sector, as well as policy development centers in Congress and the Administration. A distinguished Board of

"He blended his graciousness and his superior knowledge of health policy with an intense dedication to integrity."

~Otis R. Bowen, M.D.,
Former Secretary,
Department of Health and
Human Services

"He was able to blend a very unique knowledge of health care issues in both the public and private sectors."

~Richard S. Schweiker,
Former Secretary, Department of
Health and Human Services



2003-2004 Winston Fellows, Diana Birkett and Chad Shearer with Senator Edward Kennedy at the 2004 Winston Health Policy Ball

Trustees has the responsibility of helping assure the quality of the experience.

The Trustees will work with the Fellows to plan the orientation visits to key policy development centers during the first three months of the Fellowship. During the remaining 9-13 months, the Fellows complete a full-time placement that allows them to gain first-hand experience in policy making and explore current issues in depth.

ELIGIBILITY

THE DAVID A. WINSTON HEALTH POLICY FELLOWSHIP is open to students graduating in the spring of 2012 with a minimum of a masters degree in any discipline, field, or profession.

Individuals who do *not* possess previous health policy experience in Washington, D.C. will be given preference.

"...I hope that everyone involved with this fellowship realizes what a wonderful legacy you have created in honor of David Winston.... The Winston Fellowship will generate the next generation of health policy experts, and I will always be proud to say I was a Winston Fellow."

~Chad Shearer (2003)

"The Fellowship was a wonderful opportunity that provided unparalleled access to health policy experts. Every day of my one-year stint, I met with individuals from the top of their field and learned about the nuances of the issues from them. The Fellowship continues to be a resource and asset for my career in health policy."

~Meghan Taira (2002)



2002 Winston Fellow,
Meghan Taira

The Fellowship is open to graduate students in any program, school, or department of a college or university that is a Full or Associate Candidate Member of the Association of University Programs in Health Administration (see www.aupha.org for a complete list of member programs).

Each department within an eligible college or university may nominate one individual for consideration by the selection committee.

APPLICATION PROCESS

Application materials should be submitted directly to AUPHA by the Department Chair, who will forward one nomination to AUPHA. Applicants should submit the following information to their Department Chair:

A **resume**.

A **statement of interest** that details your motivation for a career in health policy, a description of what you hope to gain from the Fellowship, and how your experiences and education will complement the DAVID A. WINSTON HEALTH POLICY FELLOWSHIP. The statement should not exceed 1,200 words.

Three letters of recommendation; one from the Dean, Director, or Chair of the program, department, or school in which you are enrolled; one from a current or former supervisor, employer, or preceptor, and one from an individual who is knowledgeable about your academic and/or leadership experience.

Academic transcripts (both undergraduate and graduate). Transcripts may be photocopies and need not be sent through the university. However, a key to interpret coding on transcripts must accompany transcripts that do not use the A-F grading format.

A synopsis of your past and current **extracurricular and volunteer activities** in the community and on campus. Do not exceed 1 page.

"By providing unprecedented access to the health policy community in DC, the fellowship is like a ticket to a party that you didn't even know existed, but that may change your life entirely once you do."

~Diana Birkett (2003)

"To my knowledge, there is no other avenue that so fully immerses a post-graduate in the world of U.S. health policy. The experience is wholly unique, and it has taken me on a life path that I could not have conceived earlier, and probably would not have pursued, if it weren't so generously presented to me. For anyone that is interested in entering the exciting and intellectually stimulating world of national health policy, and positively changing their professional lives in the process, this fellowship offers opportunities that are relatively endless."

-Jason D. Ormsby (1999)



1999 Winston Fellow and current board member, Jason Ormsby.

THE SELECTION PROCESS

The person responsible for making the Fellowship nomination is your Department Chair. Your Department Chair must receive your application by October 21, 2011. Your Department Chair will make a selection from the applicants in your Department and forward the nomination to AUPHA by November 4, 2011.

The National Selection Committee will invite several nominees to Washington, D.C. for an interview on January 26, 2012. An offer will be extended that day.

The Selection Committee is particularly interested in:

Evidence of interest in a career to which a domestic health policy experience will contribute

An academic record which reflects breadth and scholarship

Evidence of resourcefulness and self-reliance

Evidence of leadership

Evidence of community involvement

Evidence of maturity

An understanding of the unique philosophy of the DAVID A. WINSTON HEALTH POLICY FELLOWSHIP

Overall quality of application package

STIPENDS AND EXPENSES

The Fellowship winner(s) will be appointed to the staff of the Association of University Programs in Health Administration for purpose of salary and benefits administration.

The Fellowship stipend, which is taxable as regular income, is \$4,000 per month. A benefits program is also provided. The Fellowship provides up to a total of \$2,500 for direct, receipted expenses for relocation to Washington,

D.C. A budget is provided for the Fellow to travel to conferences and meetings. All other costs are the responsibility of the Fellow.

THE FELLOWSHIP SCHEDULE

The Fellowship will begin June 2012 and end 12-16 months later.

For further information contact:

THE DAVID A. WINSTON HEALTH POLICY FELLOWSHIP
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(703) 894-0940 x115
E-mail: winston@aupha.org
Website: www.winstonfellowship.org

THE DAVID A. WINSTON HEALTH POLICY FELLOWSHIP is administered by the Association of University Programs in Health Administration (AUPHA).

"The David Winston Fellowship provided me with an invaluable and unique opportunity to understand the nature of health policy development and implementation from the perspective of a diverse group of national health policy leaders. I am not aware of any other fellowship that provides such a rich and varied experience."

~Roslyne D. W. Schulman (1989)

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